## The Covid-19 Experience

Tentative reflections on crisis management and crisis communications

Svante Werger, MSB



#### The covid-19 challenge

Uncertain

Invisible

Deadly

For how long?

Global

All of society

Roumors, misinformation, disinformation

**Biology** 

Multiple consequences



### The covid-19 challenge

Uncertain

Invisible Crucial Deadly
For how long? Deadly
riety

People's Deadly
Roumer

Global

All of society

**Biology** 

Multiple consequences



#### The Swedish organisational context

- The Government takes all decisions collectively in Cabinet
- Semi-independent governmental authorities
- 21 independent regions (responsible for e.g. health care)
- 290 independent municipalities



#### Consequences for crisis management

- The Government takes all decisions collectively in Cabinet
- Semi-independent governmental authorities
- 21 independent regions (responsible for e.g. health care)
- 290 independent municipalities
- → Decentralised crisis management system
- → Generally more "bottom-up" than "top-down"
- → Coordination through cooperation



#### Key actors during the Covid-19 pandemic

- The Government
- The Public Health Agency
- The 21 Regions (health care and infectious disease control)
- The 290 Municipalities (care for elderly etc.)
- The National Board of Health and Welfare
- The Swedish Civil Contingencies Agency (MSB)
- Other agencies and branches



#### The Government's strategy

- 1. Limit the spread of infection in the country
- 2. Ensure that health and medical care resources are available
- 3. Limit the impact on critical services
- 4. Alleviate the impact on people and businesses
- 5. Ease concern
- 6. Implement the right measures at the right time



# Focus areas agreed upon after a collective learning process (June 2020)

- Use the structures of the Swedish crisis management system and strengthen the crisis management cooperation
- Improve cooperation with private business
- Longterm planning and endurance
- Coordinated communication with the general public



#### Balancing crisis communication

Ease concern – Increase awareness

Power – Endurance

Central and general – Local and specific

Political and emotional – Objective and factual



#### **Uncertainties ahead**

- Winter?
- Vaccination?
- Critical services?
- Immunity?
- Endurance?
- Fatigue?
- Economy?
- Geopolitical consequences?



## **Questions?**

**Svante Werger** 

Advisor to the Director-General

svante.werger@msb.se

